



# **PUBLIC EXPOSE**

# **PT KEDOYA ADYARAYA TBK**

**Jakarta, 25 March 2026**

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This presentation may contain forward-looking statements that reflect management’s current expectations regarding future events, business performance, and financial conditions. These statements involve risks and uncertainties that may cause actual results to differ materially from those expressed or implied. Past performance is not necessarily indicative of future results, and RSGK undertakes no obligation to update any forward-looking statements.

The consolidated financial information presented, including the financial position as of 31 December 2025, has been prepared in accordance with Indonesian Financial Accounting Standards (PSAK) and has been audited by an independent auditor.

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Review**



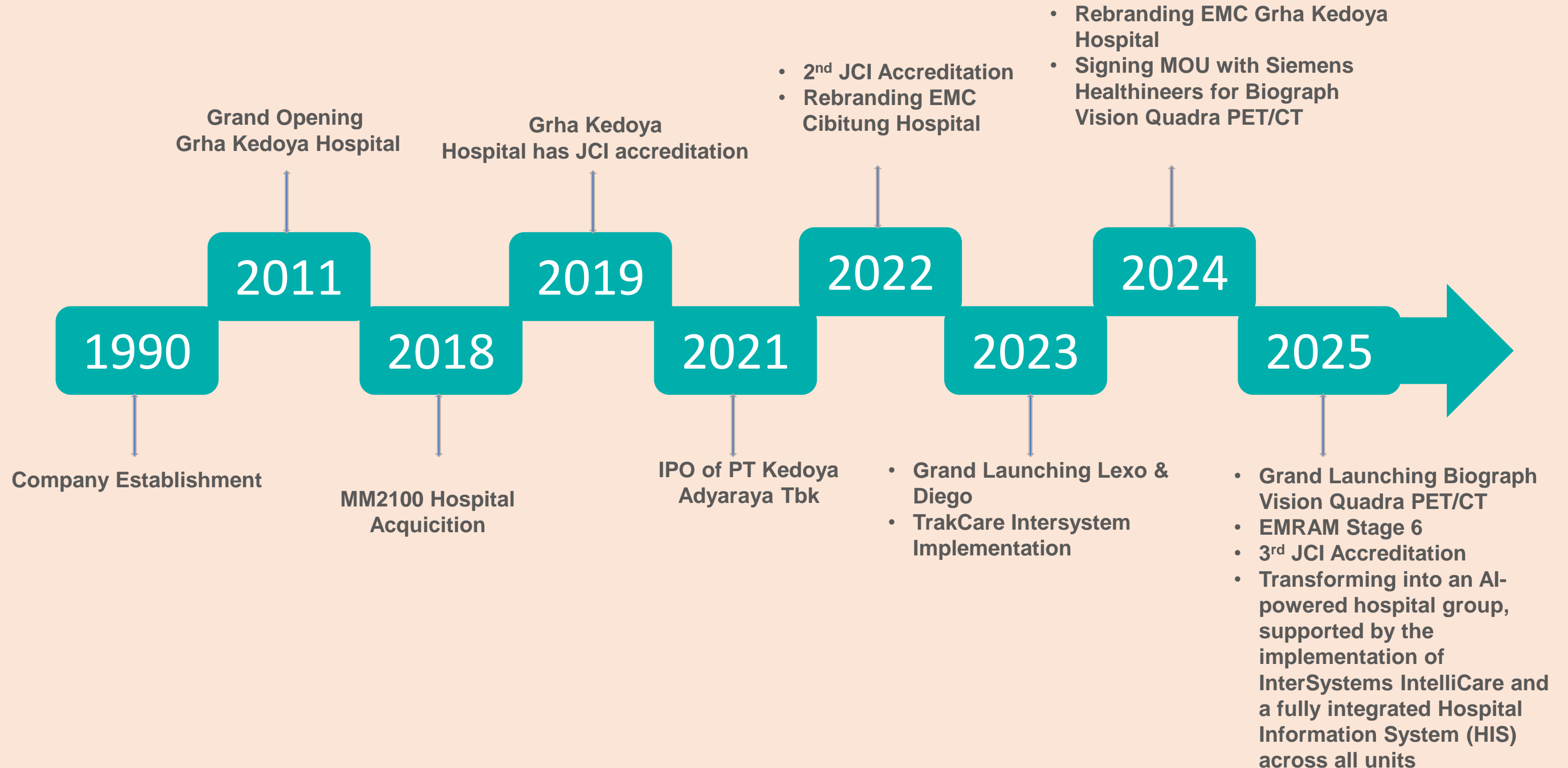
# Company Overview

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# Board of Commissioners



**JUSUP HALIMI**  
President Commissioner



**dr. LIEM KIAN HONG**  
Vice President Commissioner



**HUNGKANG SUTEDJA**  
Commissioner



**MURNIADI CHANDRA**  
Independent Commissioner



**dr. YANTO SANDY TJANG**  
Independent Commissioner

# Board of Directors



**dr. JUNIWATI GUNAWAN**  
President Director



**HENDRA MUNANTO**  
Director



**ARMEN ANTONIUS DJAN**  
Director



**drg. NAILUFAR**  
Director



## VISION

EMC aspires to provide the most trusted and accessible healthcare for the advancement of the nation's healthcare quality.

## MISION

- Putting patients' needs and safety as our utmost priority
- Promoting culture of continuous learning and innovation
- Building healthcare centers of excellence with international standard quality

## VALUES



Empathy  
&  
Integrity

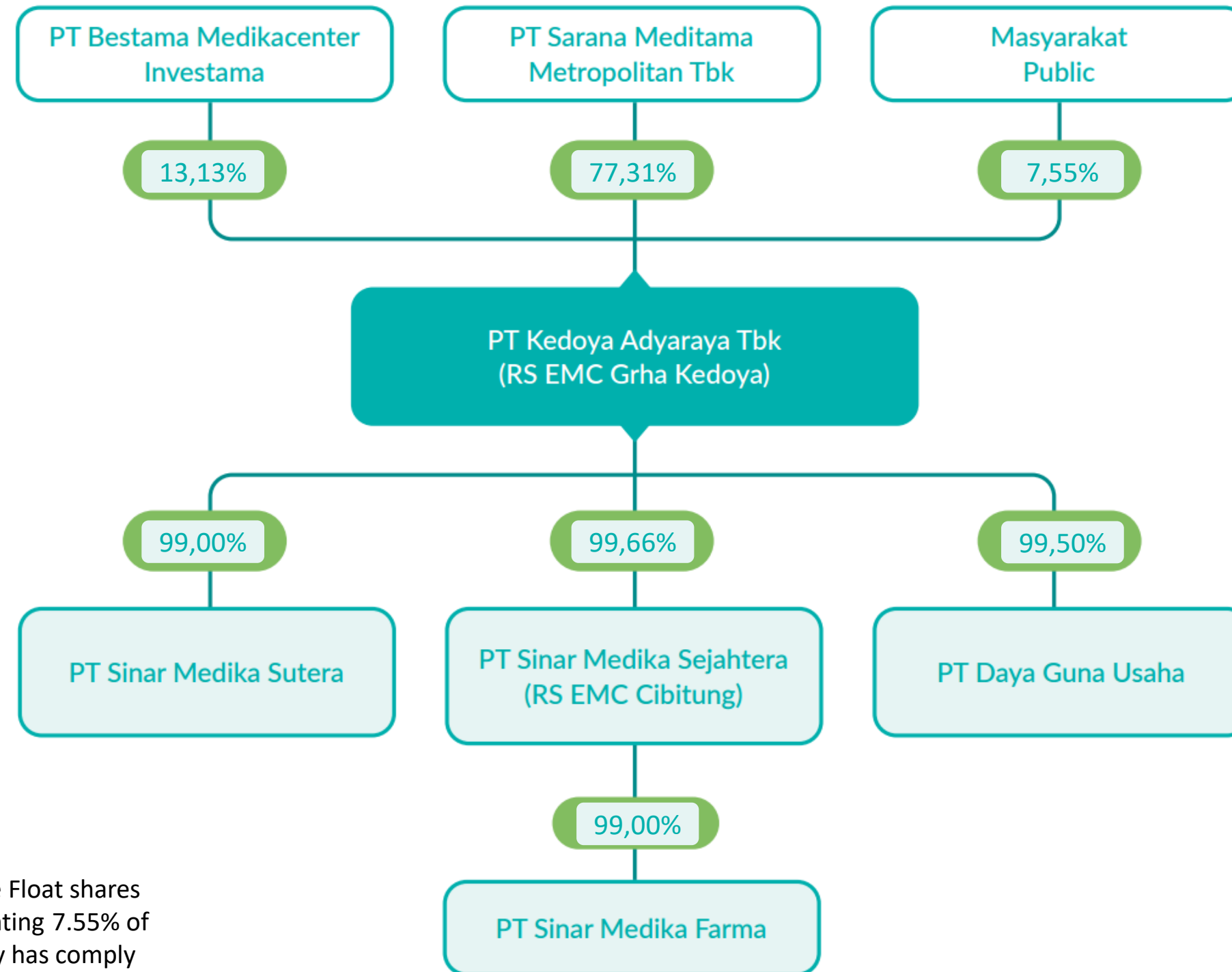


Meaningful  
&  
Respect



Competence  
&  
Innovation

# Group Structure & Shareholders



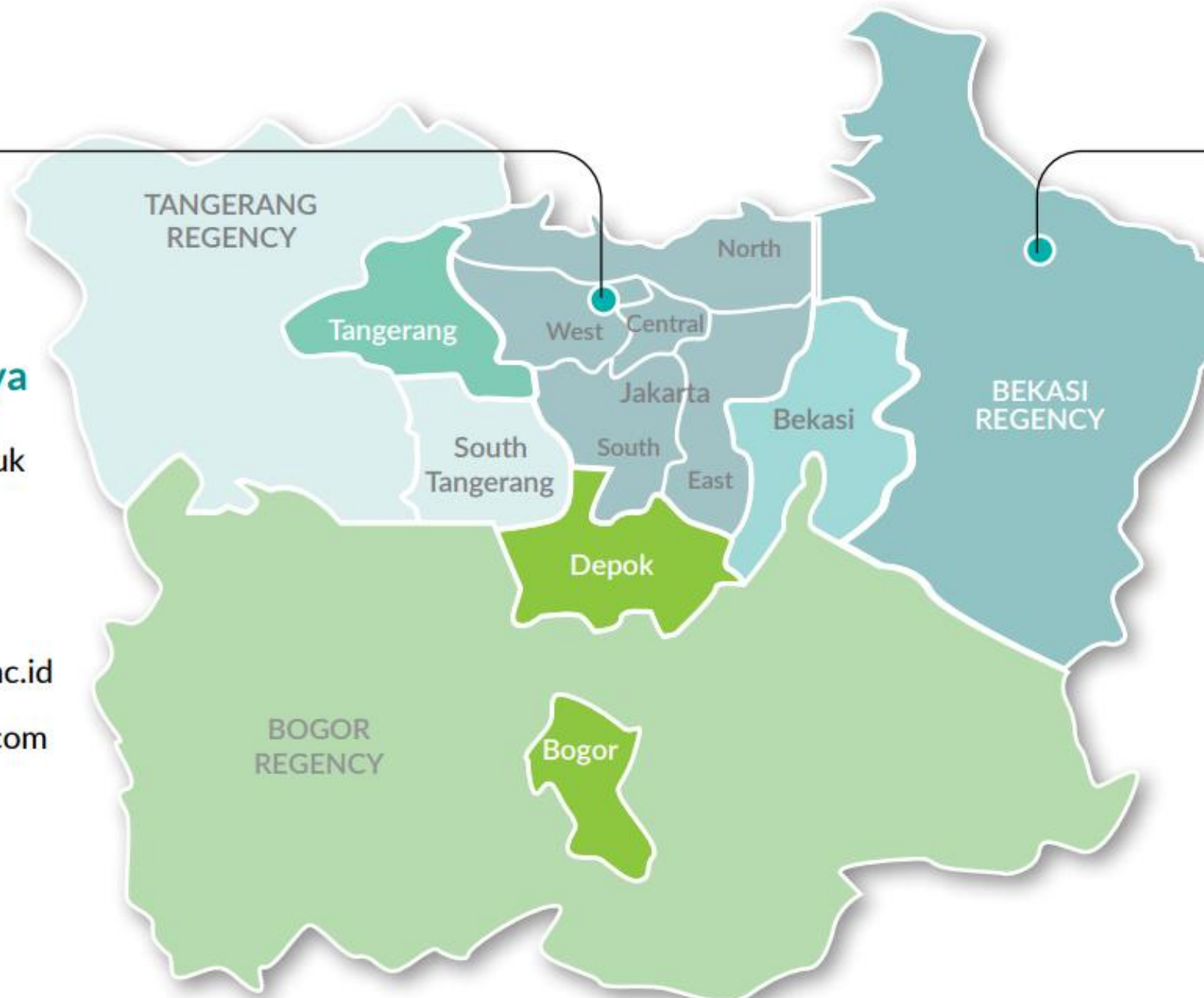
Note : As of 13 March 2026 the Company's Free Float shares amount to 70,160,846 shares or representing 7.55% of the total registered shares. The Company has comply with provision V.1.1 IDX Regulation Number I-A



### RS EMC Grha Kedoya

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Jakarta 11520

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-  corsec.kedoya@emc.id
-  www.grhakedoya.com



### RS EMC Cibitung

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Jl. Kalimantan Blok CB-1,  
Cikarang Barat  
Kabupaten Bekasi/Bekasi  
Regency  
Jawa Barat/West Java  
17530

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-  cb.sekdir@emc.id
-  www.emc.id

## Profil RS EMC Grha Kedoya

Profile of RS EMC Grha Kedoya



We Care with Passion

Tahun Pendirian  
Establishment Year

**2011**

Klasifikasi Rumah Sakit  
Hospital Classification

**Kelas B**  
B Class

Pemilik dan Pengelola  
Owner and Operator

**Perseroan**  
The Company

Luas Area  
Area

**13.116 m<sup>2</sup>**



Bed

**200**



Operating theatre

**4**



Specialist Doctor

**128**



Medical Staff

**368**



## Profil RS EMC Cibitung

Profile of RS EMC Cibitung



We Care with Passion

Tahun Pendirian  
Establishment Year

**2018**

Klasifikasi Rumah Sakit  
Hospital Classification

**Kelas C**  
C Class

Pemilik dan Pengelola  
Owner and Operator

**PT Sinar Medika**  
Sejahtera

Luas Area  
Area

**8.120 m<sup>2</sup>**



Bed

**120**



Operating theatre

**4**



Specialist Doctor

**40**



Medical Staff

**167**

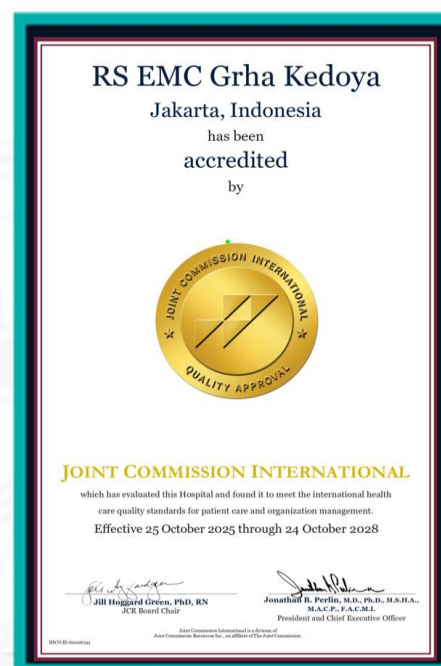




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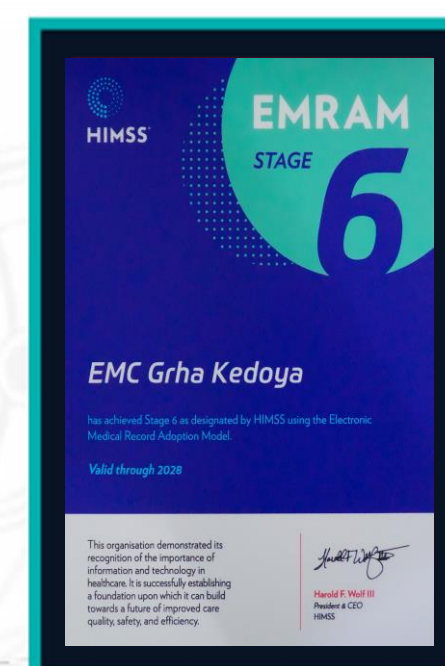
(2)



(3)



(4)



(5)

- (1) KARS Accreditation Certificate No. KARS-SERT/103/IX/2022 year 2022-2026 – EMC Cibitung Hospital
- (2) KARS Accreditation Certificate No. KARSSERT/1487/VII/2024 year 2024-2028 – EMC Grha Kedoya Hospital
- (3) JCI Accreditation, year 2025-2028

- (4) Global Health Award for Advanced PET/CT
- (5) Validation of Electronic Medical Record Adoption Model (EMRAM) Stage 6, HIMSS, year 2025-2028



# Strategic Initiatives

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# EMC Healthcare Strategic Development Plan



## Transition to an AI-Driven Diagnose System

Through partnership with InterSystems to become the first hospital group in the world to implement InterSystems IntelliCare. EMC Healthcare also leveraging AI for funduscopy examinations and cognitive disorder prediction



## Information Technology Support in the HR Management System

Through the implementation of a digital and integrated Human Resources Information System (HRIS), the Company supports data-driven insights and more effective workforce management



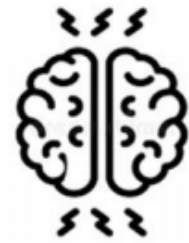
## Towards Green and Sustainable Healthcare

Through sustainable hospital operations focused on efficient waste management, water conservation, and energy and emission reduction



## Trauma center

Head to toe trauma care,  
Advanced Rehabilitation



## Stroke center

Stroke code, Neuro intervention,  
Intensive care, Advanced  
Rehabilitation



## Cardiology center

STEMI code, Cardio interventions,  
(electrophysiology, arrythmia)



## Oncology center

Nuclear medicine, Chemotherapy,  
Surgery, Palliative care  
(Theranostic, Neuro-oncology,  
Ortho-oncology, Gyn-oncology)

# Biograph Vision Quadra PET/CT Scanner at EMC Grha Kedoya Hospital

## Latest Technology & First in Asia:

Using Biograph Vision Quadra, a leading-edge true whole-body PET/CT scan that sets a new standard in cancer diagnostics.

## Ultra-Fast Scan Time:

A full-body (head-to-toe) scan takes only about 4 minutes, increasing patient comfort and reducing anxiety.

## High Resolution and Sensitivity:

Capable of detecting cancer cells or very small abnormalities at the molecular level, even before they are visible on conventional CT or MRI scans.

## Lower Radiation:

The radiation dose is 50% to 75% lower than standard PET/CT technology, making it safer for patients, including for long-term monitoring or pediatric patients.

## 106 cm Scanning Area:

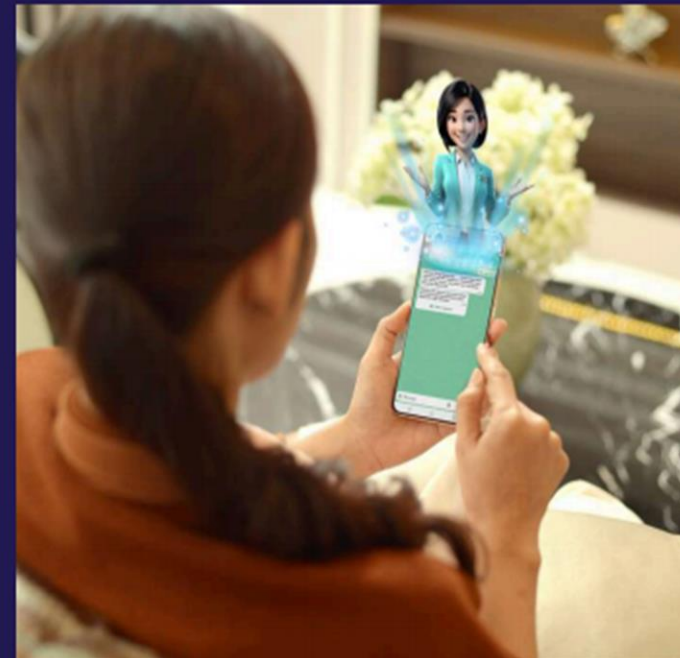
The axial field of view reaches 106 cm, enabling scanning of a large body area in a single session.





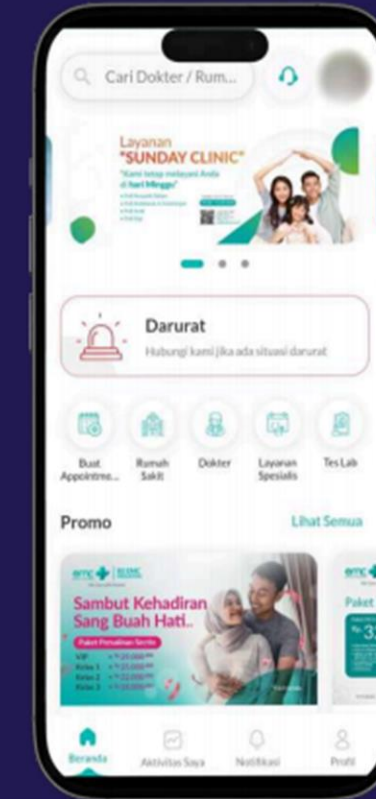
### IntelliCare

**EMC Healthcare's advanced AI - driven health information system** unifies data and operations into a single, intelligent platform. Designed to streamline workflows and reduce administrative burden, it enables EMC healthcare to focus more fully on delivering exceptional patient care



### EMC Virtual Assistant (EVA)

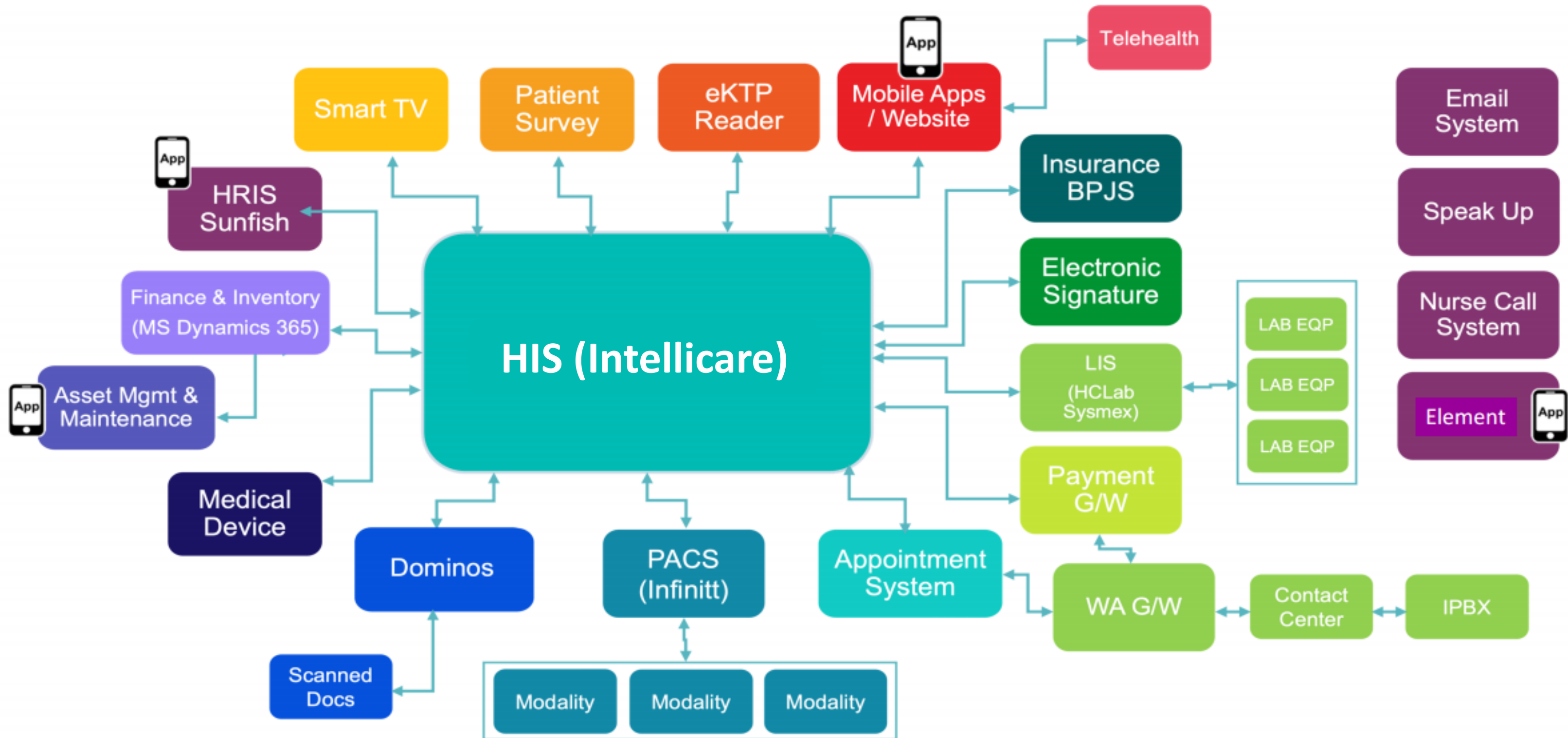
**EVA, AI-powered Virtual Assistant** through the Integrated Contact Center. Starting 1 January 2025, patients can also reach EVA via WhatsApp, making it easier than ever to get assistance anytime, anywhere



### EMCare

In 2025, EMC Healthcare further enhanced the **EMCare application by upgrading features** that improve patient access to healthcare services. Through these improvements, patients can now conveniently access and review their **medical records through the EMCare**

# IT System Integration





## Program Peningkatan Keamanan Data Data Security Enhancement Program

- 1 Melakukan sosialisasi ke karyawan tentang pentingnya perlindungan data, termasuk data pasien.  
Perform dissemination to employees about the importance of data protection, including patient data.
- 2 Memasang perangkat pemadam kebakaran dengan gas FM200 di ruang *data center*.  
Install a fire extinguishing equipment with FM200 gas in the data center room.
- 3 Memasang *finger lock door* dan CCTV di area *data center*.  
Install finger lock doors and CCTV in the data center area.
- 4 Registrasi *MAC address* untuk perangkat yang akan terhubung ke jaringan.  
Register the MAC address for the device that will connect to the network.
- 5 Melakukan pengawasan *user access control* secara berkala.  
Monitoring user access control periodically.
- 6 Pembatasan akses *server* dari jaringan luar.  
Restricting server access from outside networks.
- 7 Penggunaan "*End Point Protection*" seperti anti virus.  
Use of "End Point Protection" such as anti-virus.
- 8 Mengunci *USB port* pada PC/Laptop dan membatasi akses internet.  
Lock the USB port on the PC/Laptop and limit internet access.
- 9 Penggunaan sistem *firewall* yang terpusat.  
Use of a centralized firewall system.
- 10 Implementasi server *disaster recovery* yang berbeda lokasi dengan server produksi.  
Implementation of a disaster recovery server in a different location from the production server.
- 11 Implementasi server virtualisasi dengan minimum 3 *physical server* di masing-masing unit.  
Implementation of a virtual server with a minimum of 3 physical servers in each unit.
- 12 Pembatasan *remote akses* bagi vendor/pihak ketiga.  
Restrictions on remote access for vendors/third parties.

# Collaborations and Strategic Initiatives



- In collaboration with King's College London, King's College Hospital NHS Foundation Trust, and EUROPAR, EMC Healthcare hosted KING'S x EMC Academic Collaboration, exclusively attended by EMC Healthcare medical personnel to improve expertise in the field of neurology related to Parkinson's disease and other movement disorders.

- EMC Healthcare has established collaborations with leading insurance providers, earning multiple awards as a Best Partner and Preferred Provider.

- Key achievements include Blue Eagle Partner of the Year from Allianz, Special Recognition B2B Billing and The Best Provider from Astra Buana, as well as acknowledgments for fast efficient discharge services from Generali, AFI, and as the first Provider that implement Custom Clinical Pathway from AXA Mandiri.

- Achievement Corporate Clients :
  - Prudential - Pru Priority Hospital (2024)
  - Manulife - Preferred Hospital (2024)
  - Panin Daichi - Priority Network (2025)
  - MSIG - My Prime Hospital (2025)
  - AIA - Prime Hospital (2026)



# Collaborations and Strategic Initiatives



**HIMSS Electronic Medical Record Adoption Model (EMRAM) Stage 6 validation for EMC Grha Kedoya Hospital in 2025**, reflecting the Company's commitment to advancing digital healthcare transformation and implementing integrated electronic medical record systems to enhance patient safety and quality of care.



**EMC Healthcare introduced the advanced Biograph Vision Quadra PET/CT Scan** that can enabling whole-body imaging in just four minutes. This cutting-edge technology delivers highly detailed images and enables the detection of very small cancer lesions, supporting earlier diagnosis, more precise treatment planning, and improved clinical outcomes for patients.



**SAME participated in the Singapore Autonomous Universities' Internship Programme**, part of the Global Ready Talent Programme Southeast Asia Edition by Enterprise Singapore and Singapore Management University. In addition, **STIKES Pertamedika** collaborated with EMC Healthcare Hospitals to develop healthcare professionals through internships and training programs.



**Joint Commission International (JCI) accreditation assessment for Rumah Sakit Grha Kedoya (RSGK) in 2025**, reflecting the Company's commitment to maintaining international healthcare quality and patient safety standards.

# CSR Program 2025





# Financial Performance Review

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# Statement of Profit or Loss

## CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 DECEMBER 2025 AND 31 DECEMBER 2024

Information	Year Ending on Date		Increase (Decrease)
	2025	2024	
Revenues	469,592,692,612	441,072,473,575	6%
Cost of Revenues	(321,943,527,923)	(291,749,619,707)	10%
<b>Gross Profit</b>	<b>147,649,164,689</b>	<b>149,322,853,868</b>	<b>-1%</b>
Operating Expenses	(103,623,384,809)	(97,735,863,928)	6%
Other Income - net	3,443,228,705	3,438,709,855	0%
<b>Operating Income</b>	<b>47,469,008,585</b>	<b>55,025,699,795</b>	<b>-14%</b>
Finance income	5,021,372,545	4,029,482,807	25%
Finance costs and Bank administration	(7,250,660,746)	(2,346,862,454)	209%
<b>Profit before income tax</b>	<b>45,239,720,384</b>	<b>56,708,320,148</b>	<b>-20%</b>
Income tax expenses - net	(10,773,400,741)	(17,110,463,907)	-37%
<b>Profit for the year</b>	<b>34,466,319,643</b>	<b>39,597,856,241</b>	<b>-13%</b>
Other comprehensive income	(3,343,352,721)	17,838,297,170	-119%
<b>Total other comprehensive income for the year</b>	<b>31,122,966,922</b>	<b>57,436,153,411</b>	<b>-46%</b>
Profit for the year attributable to:			
Owners of the parent entity	34,507,058,537	39,692,367,036	-13%
Non-controlling interest	(40,738,894)	(94,510,795)	-57%

# Statement of Financial Position

## CONSOLIDATED STATEMENT OF FINANCIAL POSITION AS OF 31 DECEMBER 2025 AND 31 DECEMBER 2024

Information	31 December 2025	31 December 2024	Increase
			(Decrease)
<b>Assets</b>			
Total Current Asset	127,217,813,363	127,236,246,527	0%
Non-Current Assets	956,294,891,815	760,391,336,488	26%
<b>Total Assets</b>	<b>1,083,512,705,178</b>	<b>887,627,583,015</b>	<b>22%</b>
<b>Liabilities</b>			
Non-current Liabilities	126,984,370,099	69,654,225,302	82%
Total Non-current Liabilities	126,759,253,678	19,512,451,817	550%
<b>Total Liabilities</b>	<b>253,743,623,777</b>	<b>89,166,677,119</b>	<b>185%</b>
<b>Equity</b>			
Equity attributable to owners of the parent entity	828,793,492,478	797,669,220,072	4%
Non-controlling interest	975,588,923	791,685,824	23%
<b>Total Equity</b>	<b>829,769,081,401</b>	<b>798,460,905,896</b>	<b>4%</b>

**CONSOLIDATED STATEMENT OF CASH FLOWS  
FOR THE YEAR ENDED 31 DECEMBER 2025 AND 31 DECEMBER 2024**

Information	31 Decmber 2025	31 December 2024	Increase
			(Decrease)
Cash flows from operating activities	90,246,003,649	81,804,569,371	10%
Cash flows from investing activities	(90,240,253,768)	(74,604,778,093)	21%
Cash flows from financing activities	6,956,797,596	(10,226,425,000)	168%
<b>Net increase/(decrease) in cash on hand and in Banks</b>	<b>6,962,547,477</b>	<b>(3,026,633,722)</b>	<b>330%</b>
Cash on hand and in Banks at beginning of year	54,397,160,838	57,423,794,560	-5%
<b>Cash on hand and in Banks at end of year</b>	<b>61,359,708,315</b>	<b>54,397,160,838</b>	<b>13%</b>



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# THANK YOU

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